Naveen Jindal School of Management

Master of Science in Healthcare Leadership and Management

36 semester credit hours minimum

Faculty

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**Associate Professors:** Mehmet Ayvaci, Nina Baranchuk, Norris Bruce, Jianqing Chen, Zhonglan Dai, Rebecca Files, Kyle Hyndman, Surya N. Janakiraman, Robert L. Kieschnick Jr., Atanu Lahiri, Ningzhong Li, Lívia Markóczy, Toyah Miller, Ramachandran (Ram) Natarajan, Naim Bugra Ozel, Orlando C. Richard, Young U. Ryu, Gil Sadka, Harpreet Singh, David J. Springate, Upender Subramanian, Kelsey D. Wei, Han (Victor) Xia, Jun Xia, Ying Xie, Yexiao Xu, Alejandro Zentner, Jieying Zhang, Yuan Zhang, Feng Zhao, Yibin Zhou

**Assistant Professors:** Emily Choi, Sheen Levine, Meng Li, Radha Mookerjee, Alejandro Rivera Mesias, Alessio Saretto, Shaojie Tang, Christian Von-Drathen, Steven Xiao, Zhe (James) Zhang

**Professor Emeritus:** Dale Osborne

**Associate Professor Emerita:** Jane Salk

**Clinical Professors:** John Barden, Britt Berrett, Abhijit Biswas, Shawn Carraher, Larry Chasteen, David Cordell, Howard Dover, John Gamino, Randall S. Guttery, Charles Hazzard, William Hefley, Marilyn Kaplan, Peter Lewin, Jeffrey Manzi, John F. McCracken, Diane S. McNulty, Daniel Rajaratnam, Kannan Ramanathan, David Ritchey, Rajiv Shah, Mark Thouin, Habte Woldu, Fang Wu, Laurie L. Ziegler

**Clinical Associate Professors:** Shawn Alborz, Dawn Owens, Carolyn Reichert, McClain Watson

**Clinical Assistant Professors:** Moran Blueshtein, Judd Bradbury, Ayfer Gurun, Maria Hasenhuttl, Julie Haworth, Jeffery (Jeff) Hicks, Kristen Lawson, Liping Ma, Ravi Narayan, Parneet Pahwa, Nassim Sohaee
Senior Lecturers: Semiramis Amirpour, Frank Anderson, Tiffany A. Bortz, Richard Bowen, George DeCourcy, Alexander Edsel, Amal El-Ashmawi, Mary Beth Goodrich, Thomas (Tom) Henderson, Jennifer G. Johnson, Jackie Kimzey, Chris Linsteadt, Joseph Mauriello, Victoria D. McCrady, Edward Meda, Prithi Narasimhan, Madison Pedigo, Matt Polze, Debra Richardson, Margaret Smallwood, Steven Solcher, Luell (Lou) Thompson, Robert Wright, Kathy Zolton, Hubert Zydorek

Degree Requirements

The Master of Science in Healthcare Leadership and Management is a minimum 36 semester credit hours degree program that prepares students for roles in the leadership and management of the U.S. healthcare industry. The Jindal School offers four options for students.

To apply for this degree program, an undergraduate degree is required (all majors are considered). Students must maintain a 3.0 grade-point average (GPA) in both core courses and in all graduate courses taken in the degree program, excluding program prerequisites to qualify for the MS degree. Students also have an option to obtain a double MS and MBA degree by taking a minimum of 63 semester credit hours (assuming they meet all the degree requirements for both programs).

Prerequisite

Students pursuing the Master of Science in Healthcare Leadership and Management degree program are required to complete one semester credit hour of MAS 6102 Professional Development course. Degree credit is not earned for program prerequisites, however, the grade achieved in prerequisites will count toward the student’s grade-point average (GPA). All program prerequisites must be satisfied within the first semester of graduate study as a degree-seeking student.

Core Courses: 27 semester credit hours

- **HMG 6311** Healthcare Financial Accounting
- **HMG 6320** The American Healthcare System
- **HMG 6321** Strategic Leadership of Healthcare Organizations
- **HMG 6323** Healthcare Informatics
- **HMG 6324** Healthcare Negotiation and Dispute Resolution
- **HMG 6325** Healthcare Operations Management
- **HMG 6330** Healthcare Law, Policy and Regulation
- **HMG 6331** Healthcare Economics
HMGT 6332  Quality Improvement in Healthcare: Six Sigma and Beyond

Elective Courses: 9 semester credit hours

Choose 9 semester credit hours from the following Electives. Students may seek to substitute only one three semester credit hour graduate-level course within JSOM as a free elective in the degree plan with the approval of program director and the area coordinator.

HMGT 6322  Healthcare Cost Management and Control
HMGT 6327  Electronic Health Records Applications
HMGT 6329  Seminar in Healthcare Management
HMGT 6333  Ethics in Healthcare Management
HMGT 6334  Healthcare Analytics
or  MIS 6324  Business Analytics with SAS
HMGT 6335  Spreadsheet Modeling and Analytics
HMGT 6336  Information Technology Audit and Risk Management
HMGT 6340  Principles of Hospital Administration
HMGT 6380  Internal Audit
HMGT 6382  Advanced Internal Auditing
HMGT 6V98  Healthcare Internship
HMGT 6V99  Special Topics in Healthcare Management
ACCT 6331  Cost Accounting
ENTP 6370  Innovation and Entrepreneurship
FIN 6301  Financial Management
MKT 6301  Marketing Management
MKT 6309  Marketing Data Analysis and Research
OB 6301  Organizational Behavior
OB 6307  Strategic Human Resource Management
Areas of Concentration

As part of the MS in Healthcare Leadership and Management degree program, students have opportunities to focus in a specific area based on their interests and obtain an in-depth knowledge by taking three courses from the concentrations listed below.

**Healthcare Informatics**

For students desiring a strong background in the application of IT in the healthcare field.

- HMG 6323 Healthcare Informatics
- HMG 6327 Electronic Health Records Applications
- HMG 6334 Healthcare Analytics
  
or  
- MIS 6324 Business Analytics with SAS

Students completing HMG 6323, HMG 6327, and HMG 6334 may qualify for a Graduate Certificate in Healthcare Information Technology.

**Healthcare Internal Auditing**

For students desiring an internal auditing career with a healthcare provider organization.

- HMG 6336 Information Technology Audit and Risk Management
- HMG 6380 Internal Audit
- HMG 6382 Advanced Internal Auditing

**Healthcare Operations**

For students desiring a broad-based background in management of healthcare organizations.

- HMG 6322 Healthcare Cost Management and Control
  
or  
- HMG 6334 Healthcare Analytics

- HMG 6325 Healthcare Operations Management
HMGT 6332 Quality Improvement in Healthcare: Six Sigma and Beyond

**Quality Improvement**

For students desiring a career in quality improvement in healthcare organization.

HMGT 6332 Quality Improvement in Healthcare: Six Sigma and Beyond

and a Six Sigma Green Belt Project

**Supply Chain Management**

For students desiring a career in supply chain management.

HMGT 6325 Healthcare Operations Management

or OPRE 6302 Operations Management

OPRE 6362 Project Management in Engineering and Operations

OPRE 6371 Purchasing, Sourcing and Contract Management

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**Certificate Programs - Lean Six Sigma in Healthcare Quality**

**Lean Six Sigma Yellow Belt in Healthcare Quality Certificate**

Lean Six Sigma is a framework used in improving quality by focusing on re-engineering the processes involved in delivering a product or service. The Six Sigma concept was introduced in the mid-1980s to improve manufacturing processes and it has evolved over many decades. Lean Six Sigma has become popular in the service sector and increasingly is being applied to improve the quality of healthcare processes and reduce overall costs.

**Faculty**

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**Requirements**

Students enrolled in the Master of Science in Healthcare Leadership and Management program or any other graduate programs have the opportunity to earn a Yellow Belt in Healthcare Lean Six Sigma by completing the following four courses with a grade of "B" or higher.

HMGT 6320 The American Healthcare System
Lean Six Sigma Green Belt in Healthcare Quality Certificate

Lean Six Sigma is a framework used in improving quality by focusing on re-engineering the processes involved in delivering a product or service. The Six Sigma concept was introduced in the mid-1980s to improve manufacturing processes and it has evolved over many decades. Lean Six Sigma has become popular in the service sector and increasingly is being applied to improve the quality of healthcare processes and reduce overall costs.

Faculty

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Requirements

Students enrolled in the Master of Science in Healthcare Leadership and Management program have the opportunity to earn a Green Belt in Healthcare Lean Six Sigma by completing the required course with a grade of "B" or higher followed by a Six Sigma project in a healthcare facility.

HMGT 6332 Quality Improvement in Healthcare: Six Sigma and Beyond

This opportunity is also available to other graduate students to earn a Green Belt in Lean Six Sigma by completing the required course with a grade of "B" or higher.

OPRE 6364 Lean Six Sigma

Required Project

Student will work in teams with other students to complete a project under the guidance of a coach to address the quality improvement issue at a healthcare or healthcare related, organization (for the Green Belt in Healthcare Lean Six Sigma) or in any organization (healthcare or not) for the Green Belt in Healthcare Quality Certificate.

Note: Academic certificate programs follow the same application and admission processes as graduate degree programs. All dates and deadlines can be located in the UTD Academic Calendar. Failure to register in advance and on-time results in a late fee. Students may contact the JSOM advising office for details.
Healthcare Information Technology Certificate

The Graduate Certificate in Health Information Technology emphasizes practical concepts in healthcare IT and unique hands on experience gained using electronic medical records (EMR) software. The focus will be on identification and understanding the key information required for managing and working with healthcare information systems. It also demonstrates the use of analytics and software tools related to healthcare information to develop sound healthcare decisions, particularly the core functionalities the EMR software platform, including how to support clinical information workflows in a paperless environment, and the interconnectivity with other clinical and business systems.

Faculty

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**Associate Professor:** Mehmet Ayvaci

Requirements

Students enrolled in the Master of Science in Healthcare Management program have the opportunity to earn a certificate by completing the required course with a grade of "B" or higher.

- **HMGT 6323** Healthcare Informatics
- **HMGT 6327** Electronic Health Records Applications
- **HMGT 6334** Healthcare Analytics

**Note:** Academic certificate programs follow the same application and admission processes as graduate degree programs. All dates and deadlines can be located in the UTD Academic Calendar. Failure to register in advance and on-time results in a late fee. Students may contact the JSOM advising office for details.

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